

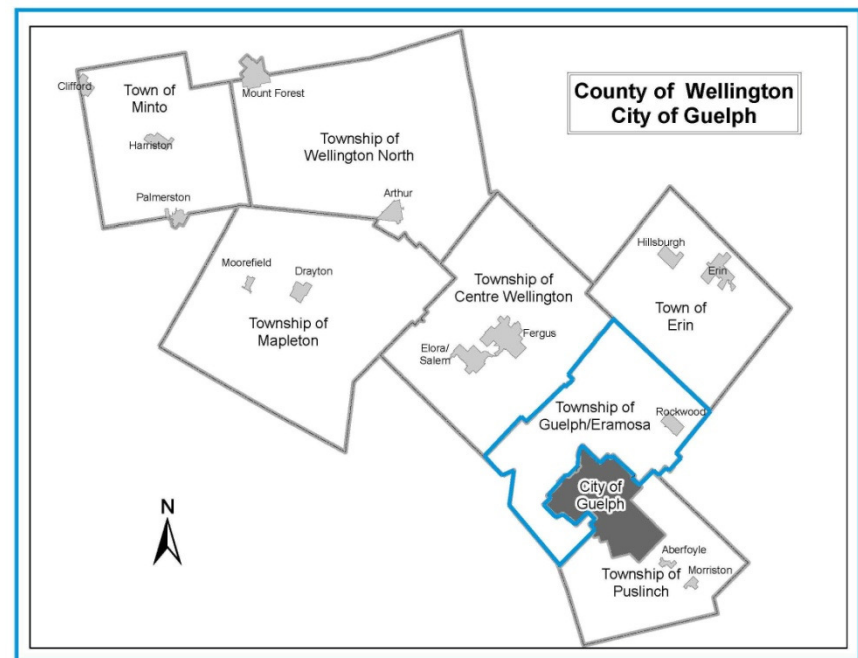


# Guelph/Eramosa 2017 Budget Presentation

**Thursday, February 2, 2017**

# Our Township

- Area of 292 km<sup>2</sup> and provide services to 12,380 residents
- The Township is responsible for maintaining:
  - 225 km of roads and 29 bridge and culvert structures
  - Fire protection and rescue services
  - 57 ha of open space
  - 14 parks
  - 11 play structures
  - 7 community facilities
  - 9 sports fields
  - 3 km of trails
- Guelph/Eramosa employs 38 full time, 40 volunteer fire fighters, 17 part time/seasonal, 10 summer students & 13 casual staff



# Guelph/Eramosa is Only a Portion of the Municipal Tax Bill

- For every residential property tax dollar you pay, Guelph/Eramosa receives only 24 cents

**Province  
(Education)  
20 cents**



**Township  
24 cents**

**County  
56 cents**

**This provides....**

**24/7 365 ACCESS TO FIRE AND EMERGENCY SERVICES**  
**SNOW PLOWING AND WINTER ROAD MAINTENANCE**  
**\$94 MILLION IN BUILDINGS, ROADS, BRIDGES AND VEHICLES**  
**225 KM OF ROADS SIDEWALK PLOWING AND MAINTENANCE**  
**TREE REMOVAL AND REPLACEMENT ROAD MAINTENANCE**  
**SHOULDERING DITCHING EMERGENCY MANAGEMENT**  
**FIRE SAFETY EDUCATION ACTIVE 55+ FITNESS PROGRAM**  
**DUST CONTROL ROADSIDE LITTER PICK-UP**  
**RURAL ROADSIDE SPRAYING CROSSING GUARDS**  
**11 PLAY STRUCTURES RECREATION PROGRAMS**  
**7 COMMUNITY FACILITIES SPLASH PAD 3 KM OF TRAILS**  
**57 HECTARES OF OPEN SPACE 14 PARKS**  
**1 STATE-OF-THE-ART INDOOR SPORTS FIELD COMMUNITY GUIDE**  
**TURF MANAGEMENT OF 9 SPORTS FIELDS**  
**ROADSIDE MOWING STREET SWEEPING ECONOMIC DEVELOPMENT**  
**ELECTIONS CULVERT REPLACEMENTS OUTDOOR ICE RINKS**  
**COMMUNITY EVENTS LINE PAINTING WINTER ROAD PATROLLING**  
**BY-LAW ENFORCEMENT PROPERTY STANDARDS ENFORCEMENT**

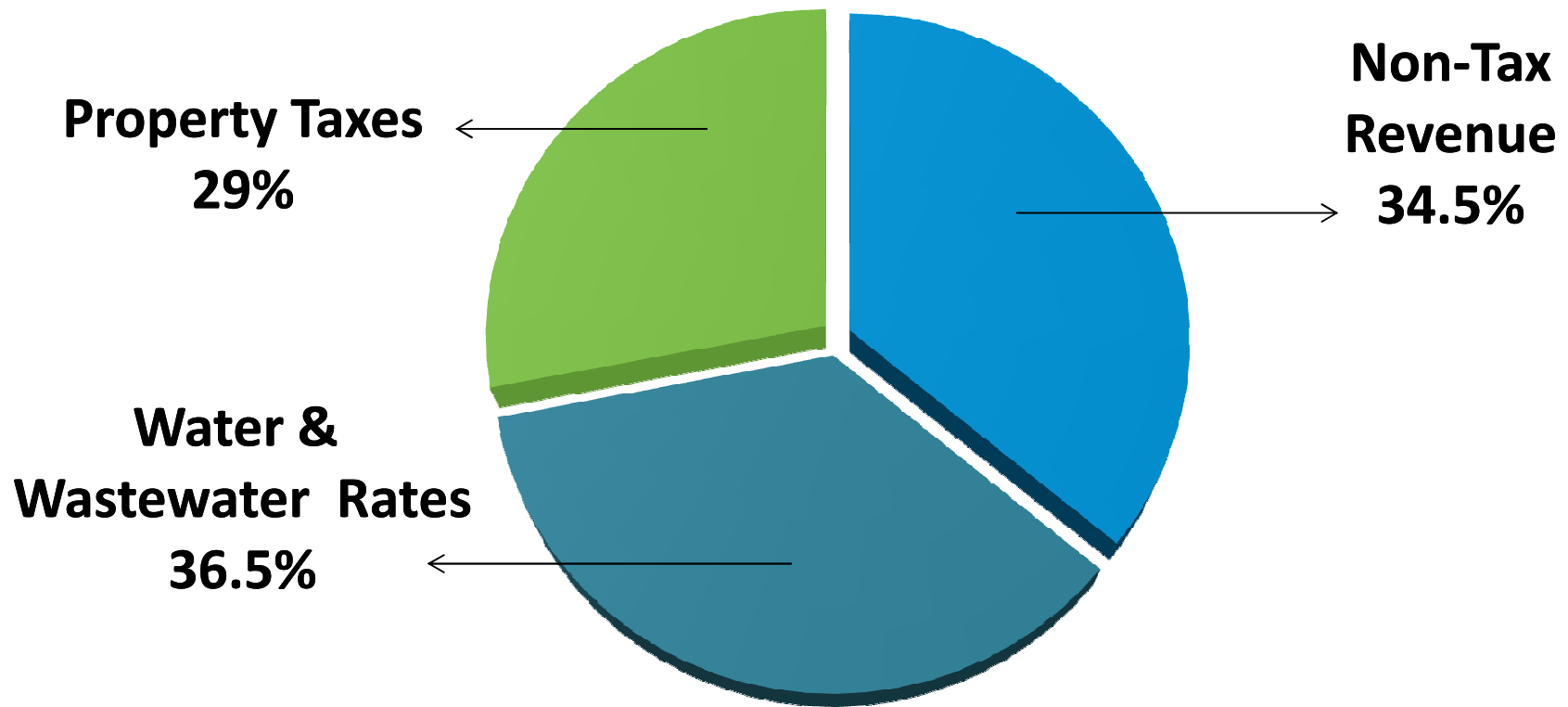
# 2017 Total Spending

Type of Spending	Total Spending (\$)
<b>Water and Wastewater Operating and Capital Expenditures</b> not funded through taxation	\$7.8 million
<b>Operating Expenditures</b> (annual spending to provide services and perform operations)	\$7.17 million
<b>Capital Expenditures</b> (planned spending to acquire or maintain a capital asset)	\$4.43 million
<b>Transfers to Reserves</b>	\$1.29 million
<b>Long Term Debt Repayment</b>	\$0.66 million
<b>TOTAL</b>	<b>\$21.4 million</b>

# Sources of Revenue

Source of revenue	Total
Water and Wastewater (user rates and development charges)	\$7.8 million
Non tax revenue i.e. user fees, grants, financing, development charges & reserves	\$7.3 million
Revenue from property taxes	\$6.3 million
<b>TOTAL</b>	<b>\$21.4 million</b>

# How Will We Fund the 2017 Budget?



# Proposed Tax Impact on Residential Properties

- **Proposed** increase for the average taxpayer in Guelph/Eramosa for the municipal portion is

**1.99%**

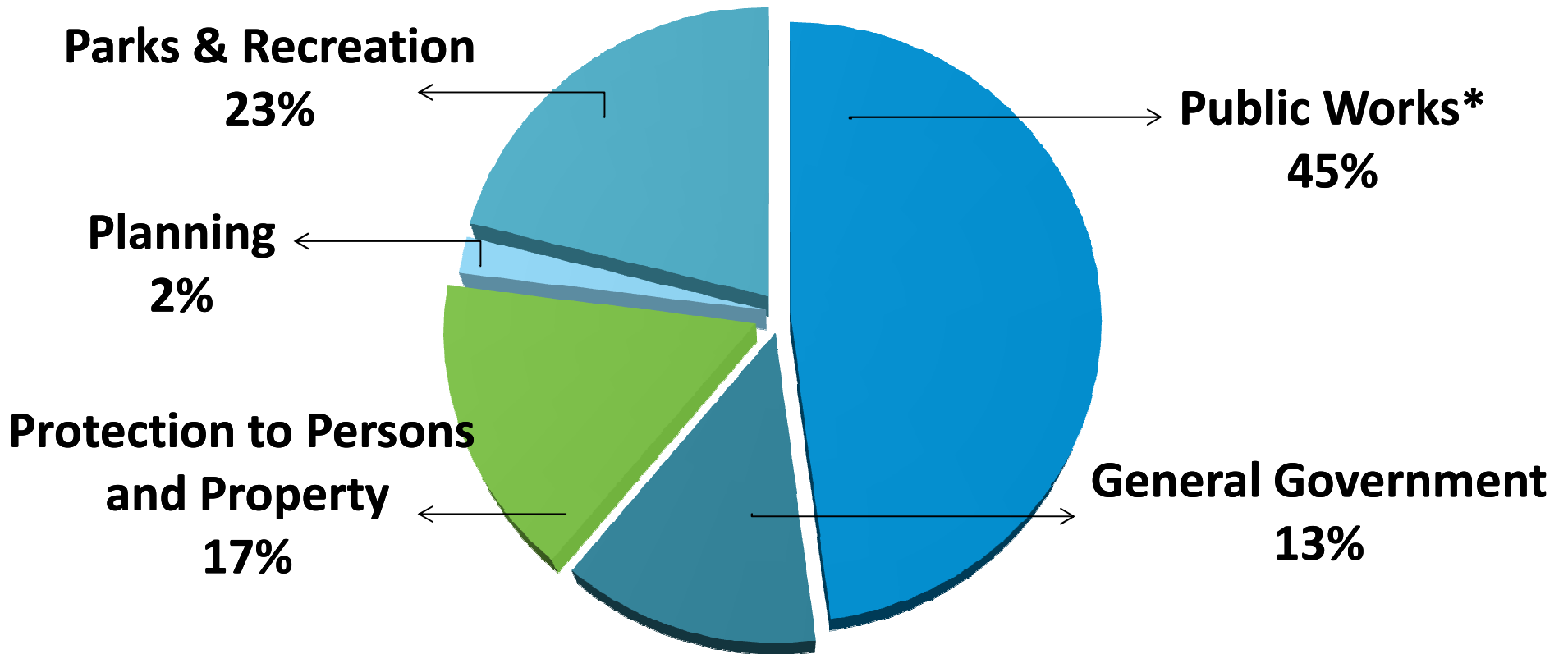
- This increase is equivalent to an additional \$25 on the average home (\$5.42 per \$100,000 assessment)
- To support the proposed 2017 budget, we will need to raise \$121,926 in additional property taxes



# Fiscal Environment -Budget Impacts

- Infrastructure maintenance
- Inflationary costs
- New legislated requirements
- Liability insurance
- Hydro cost impacts
- Group insurance costs

# The Budget Provides Resources to Deliver Services



\* Excludes Water/Wastewater, which is funded through user rates

# Budget Departments & Functions

- **Administration**

- Council
- CAO/Human Resources
- Legislative Services (Clerk's) Department
- Finance Department

- **Protection to Persons & Property**

- Fire & Emergency
- By-law Enforcement & Property Standards
- GRCA
- Building
- Emergency Management
- Canine Control
- Livestock

# Budget Departments & Functions

- **Public Works**
  - Roads & Transportation Services
- **Environmental Services**
  - Water, Wastewater and Source Water Protection
- **Parks & Recreation**
  - Facilities and Parks - Rockwood Cemetery
  - Recreational Programming
- **Planning**
  - Committee of Adjustment
  - Planning Services

# 2017 Operating and Capital Budget

## ADMINISTRATION

- Maintain existing service levels
- Filehold records management roll-out
- Two carryover capital projects – Asset Management Plan and Salary Review

# 2017 Operating and Capital Budget

## PUBLIC WORKS

- Continue collecting asset data
- Efficiencies from licensed mechanic on staff looking after various aspects of fleet maintenance
- Increased contribution to infrastructure reserve
- Roads capital spending at approximately \$1.5 million as recommended in 4Roads Report
  - Guelph Road 1 Reconstruction (Cty Rd 124 to Paisley Road)
  - Township Road 3 Bridge (B3008) Replacement \*

# 2017 Operating and Capital Budget

## PUBLIC WORKS

- Seventh Line Improvements (Cty Rd 50 to Cty Rd 49)
- Sideroad 20 Surface Treatment (Fifth Line to Sixth Line)
- Sixth Line E Surface Treatment (Cty Rd 51 to Sideroad 14)
- York Street Resurfacing Improvements (Cedar St to Chapel St)
- Street Light Upgrades in Rockwood area
- Road Needs Study and Condition Assessment
- Inventory and assessment of the Stormwater Management Infrastructure (Ponds and Sewers)

# 2017 Operating and Capital Budget

## PARKS & RECREATION

- First full year operating Rockwood Cemetery
- Rockmosa Park Development – grading, fencing, trail development, site services, parking and detailed design
- Construction of Rockmosa Skate Park
- Rockmosa Splash-pad refurbishment
- Purchase of a minivan to replace existing 2002 pickup truck



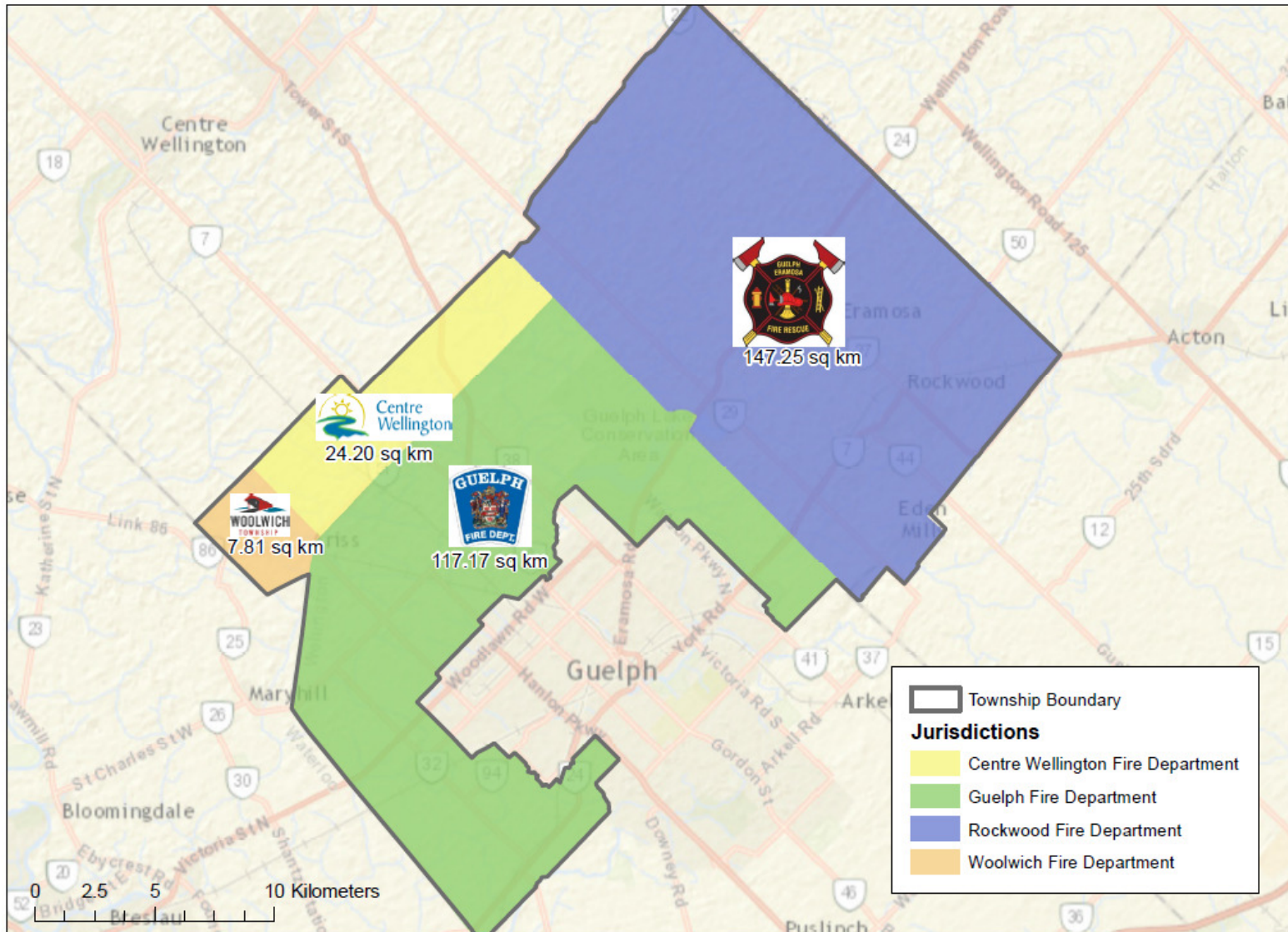
# 2017 Operating and Capital Budget

## PROTECTION TO PERSONS & PROPERTY

### a) Fire Department

- Operational efficiencies
- Revised vehicle replacement schedule
- City of Guelph agreement increase
- Fire truck (carry-over from 2016) to replace existing tanker purchased in 1989
- Mobile data unit
- Central dispatching from Guelph

# Fire Coverage Areas



# 2017 Operating and Capital Budget

## PROTECTION TO PERSONS & PROPERTY

### b) Building Department

- Convert student position to full-time administrative support
- Acquire hardware and software for electronic records management in the field

### c) Bylaw

### d) GRCA

### e) Canine Control

- First full year of Guelph Humane Society providing animal control

### f) Livestock

# 2017 Operating and Capital Budget

## PLANNING

- Continue current operation using MHBC in 2017; re-assess need for a full-time planner at the end of 2017

# Capital Spending By Department

Department	Total 2017 Spending (\$)	Source of Funding
General Administration	\$82,500	Reserves, gas tax funding
Fire and Emergency Services	\$474,500	Reserves
Public Works	\$2,352,000	Gas tax funding, reserves and development charges
Parks and Recreation	\$1,452,360	Development charges, grant funding, reserve and reserve funds, <b>*\$990,390 Parks and Rec development charges</b>
<b>TOTAL</b>	<b>\$4,361,360</b>	

# Capital Project Funding

Funding Options	Total Funding (\$)
Long Term Debt Financing	\$330,000
Reserves and Reserve Funds	\$1,005,378
Development Charge Reserve Funds	\$1,000,390
Grant Funding	\$861,092
Gas Tax Funding	\$1,156,500
Revenue	\$8,000
<b>TOTAL</b>	<b>\$4,361,360</b>

# Water/Wastewater Department Highlights

(Funded through User Fees)

# 2017 Operating and Capital Budget

## ENVIRONMENTAL SERVICES

- Provides water to over 1800 households and businesses via two distribution systems:
  - Hamilton Drive
  - Rockwood Water Supply System
- Provides services for wastewater collection in the Rockwood area. Sewage treatment services are contracted from the City of Guelph.
- User fees fund the costs to operate and manage the Township's Water and Wastewater systems



# 2017 Operating and Capital Budget

## ENVIRONMENTAL SERVICES

- The total proposed Water and Wastewater budget includes \$7.8 million in spending, including \$1.9 million for water infrastructure and capital expenditures and over \$3 million in capital funding for wastewater infrastructure and capital projects.

# 2017 Operating and Capital Budget

## ENVIRONMENTAL SERVICES

- Recommend hiring one additional operator for succession planning
- 2017 water and wastewater system upgrades include:
  - Construction of a new Pump House for the Seaton Well in Rockwood
  - A secondary watermain connection between North and South Rockwood from Richardson St. to Valley Rd.\*
  - Upgrades to the Supervisory Control and Data Acquisition System (SCADA)

# 2017 Operating and Capital Budget

## ENVIRONMENTAL SERVICES

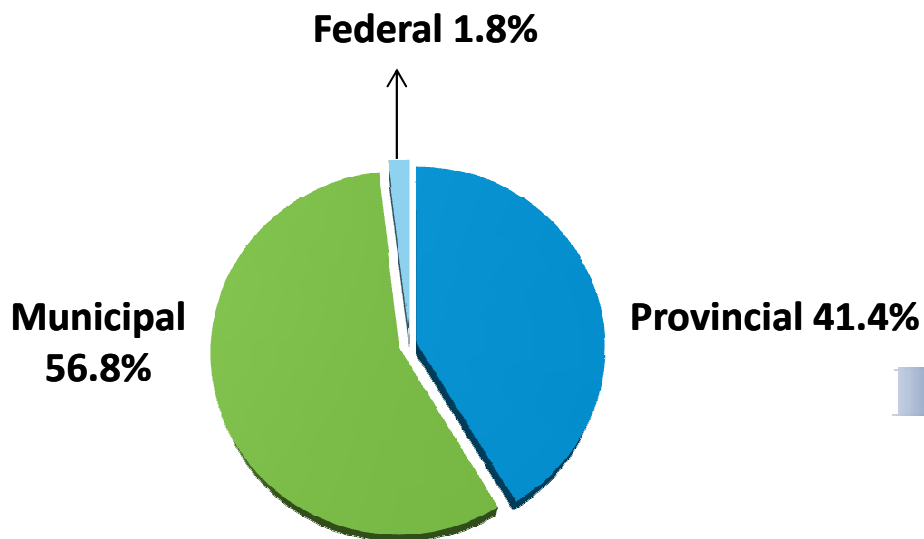
- Chemical Feed replacements at Cross Creek and Bernardi Pumphouses
- GUDI Study and Review at Station Street
- Alma Street Pre-Treatment Plant and upgrading of sanitary sewer lengths upstream of plant
- Construction of Water/Wastewater Operational Space
- Water meter replacements in both Hamilton Drive and Rockwood

# Managing Our Assets

- In recent years, there has been significant discussion in the public sector relating to asset management and the municipal infrastructure deficit
- Municipalities own most of Ontario's public infrastructure, but receive only **9 cents** out of every tax dollar collected by all three levels of governments (Federal, Provincial and Municipal).

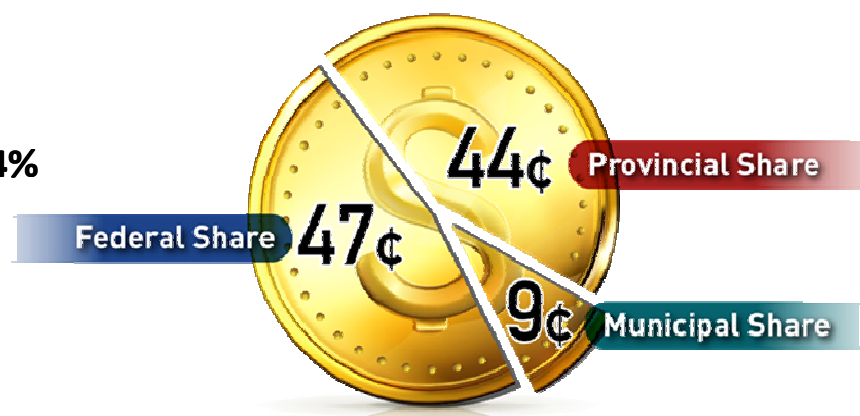
(Source: AMO, The Federal Gas Tax Fund  
2014 Annual Expenditure Report Part One)

## Public Infrastructure Ownership



Source: 2016 Canada Infrastructure Report Card, Federation of Canadian Municipalities

For every dollar in taxes you pay, this is the breakdown...



Source: Association of Municipalities of Ontario (AMO), 2016

# Managing Our Assets

- The Township has over \$131.3 million invested in municipal assets including infrastructure, facilities, vehicles and equipment
- The Township is committed to building financial sustainability for the maintenance, renewal and replacement of the municipal infrastructure
- The 2017 budget includes \$143,870 in dedicated infrastructure renewal funding as a proactive infrastructure maintenance strategy to support the rehabilitation and renewal of municipal roads and bridges

# 2017 Operating Budget

## SUMMARY

- To maintain current service levels, fund the 2017 operational budget and manage the municipal infrastructure and assets, we are proposing a \$21,347,039 budget, not including the additional funding for infrastructure renewal
- In 2016 we implemented a separate infrastructure renewal charge of \$113,870. The 2017 proposed budget includes an additional \$30,000 bringing the 2017 infrastructure renewal charge to \$143,870
- Including the \$143,870 in infrastructure renewal charge the total budget would increase to \$21,490,909
- We will collect \$15,119,482 in revenues from user fees, penalty and interest, and funding for capital through long term debt, development charges and reserves
- We are not recommending reducing our current service levels

# 2017 Operating Budget

## SUMMARY

- We are dedicating additional operational funding for road and bridge maintenance to help sustain the condition of our infrastructure
- We are looking for efficiencies through:
  - Service partnerships
  - Tendering contracts
  - Service reviews
- We are looking for grant funding to support our capital projects and infrastructure needs
- We are working to improve our asset management plan to include all municipal infrastructure and assets
- We are developing additional parkland initiatives in response to public consultation
- We are upgrading our road and bridge infrastructure